Delivery Date: Apr 30, 2022 Subscriber No: 410000050 Ticket Key: 202204255007230090 Reference: 20220425_single(kita)

SHENG SIONG GROUP LTD. ACTIVE SINGLE LOCATION 6 Mandai Link, Singapore, 728652 Address: Republic of Singapore Telephone(s): (+65) 68951888 D-U-N-S Number: 59-534-0692 **IDENTIFICATION & SUMMARY** \checkmark **IDENTIFICATION** E-Mail: Website: Fax: contact@shengsiong.com.sg www.shengsiong.com.sg (+65) 62698265 (+65) 63634033 **SUMMARY** Type of Business: **Publicly Listed** SIC: Singapore Stock Exchange PUBLIC COMPANY LIMITED BY 6719-0000 SHARES Singapore Line of Business: History: **Dated Listed** Engaged as holding companies Clear Aug 17, 2011 **Start Year:** 2010 **Registration No.:** 201023989Z **Chief Executive Officer:** Mr Lim Hock Eng **Executive Chairman Control Year:** 2010

& D&B Report

LI10 Rambah Teluk Kerang	Gelang Patah Nusajaya	호르 파시르 구당 Pasir Gudang	Address: 6 Mandai Link, Singapore, 728652
Penerok Google		신가포르 Singapore	

RISK EVALUATION		FINANCIAL SUMMARY	
Risk Indicator	-	Unit of Size	Thousands
D&B Rating	5A-	FYE	Dec 31, 2021
Former Rating	5A-	Revenue	1,369,760
		Net Worth	416,322
		Total Asset	739,017
		Total Liabilities	322,695
		Net Profit after Tax	133,108
		Current Ratio	1.31
		Quick Ratio	0.22
		Profit Margin / Return on Sales	9.71%
		Return on Assets	18.01%
		Total Debt to Net Worth	77.51%

CURRENCY

All monetary amounts quoted in this report are shown in Singapore Dollar (SGD), unless otherwise stated.

RISK ASSESSMENT

&B Rating		Former Rating	
Financial Strength	Risk Indicator	Financial Strength	Risk Indicator
5A	-	5A	-
Based on net worth	Undetermined	Based on net worth	

The Dun & Bradstreet Rating of 5A- indicates:

A Financial Strength of SGP 90,000,000 and greater (Based on net worth) and a Risk Indicator which is Undetermined.

D&B's Rating consists of 2 parts, the Financial Strength and the Composite Appraisal/Condition. Financial Strength is an indication of the tangible net worth (that is, the shareholder's funds less any intangible assets). The Composite Appraisal/Condition is linked to the level of risk and is an overall evaluation of credit worthiness. It takes into account the financial condition and several factors such as trade reference history, legal structure, management experience and any adverse listings.

FINANCIAL STRESS SCORE Financial Stress Score for this business. • The D&B Financial Stress Score: 1424 87 • The D&B Financial Stress Percentile: 87 • Total asset amount is high High Risk(1) Low Risk(100) • Working capital efficiency is high • The sales growth rate is low **Relative Risk Risk Class** Average Probability of Failure **Minimal Risk** 1 0.61% Highest Risk:5, Lowest Risk:1 Highest Risk:100%, Lowest Risk:0% Interpreting the Financial Stress Score:

The D&B Financial Stress Score predicts the likelihood that a business will fail within the next 12 months.
 The D&B Financial Stress Score is a relative measure of risk, where 1 represents businesses that have the highest probability of failure and 100 the lowest.

INDUSTRY NORMS

INDUSTRY NORMS

SIC: 6719 - Engaged as holding companies

00	0 1			
	Upper	Median	Lower	Subject
Solvency				
Current Ratio	3.10	1.29	0.53	1.31
Quick Ratio	1.32	0.47	0.07	0.22
Total Liab. to Net Worth Ratio(%)	155.77	37.99	0.19	77.51
Efficiency				
Collection Period (Days)	57.02	2.24	-	1.96
Sales to Inventory (Times)	5.32	-	-	13.92
Profitability				
Return on Sales (%)	13.13	-	-	9.71
Return on Equity (%)	20.64	5.45	-0.59	31.97

PUBLIC RECORD INFORMATION

×

V

COURT ACTIONS

No Court Action Found

This section of the report was compiled after a search was conducted on the D&B Court File which contains cases heard in the High Court, compulsory and voluntary winding-up petitions and orders. However, the public record items contained in this report may have been paid, terminated, vacated or released prior to the date this report was printed.

×

V

CURRENT INVESTIGATION

On Apr 27, 2022, Ms Katherine, Officer, declined all information.

HISTORY

REGISTRATION DETAILS

Legal Structure:	PUBLIC COMPANY LIMITED BY SHARES
Registration Date:	Nov 10, 2010 (MM/DD/YY)
Registration Body:	Accounting And Corporate Regulatory Authority
File Number:	201023989Z
Country of Incorporation:	Singapore
Status:	LIVE COMPANY
Registered Address:	6 MANDAI LINK Singapore 728652
Last AGM Date:	Apr 26, 2021
Last Annual Return Date:	May 28, 2021
Last Financial Statement Date:	Dec 31, 2020
Auditor:	KPMG LLP
CAPITAL DETAILS	
Issued Ordinary:	SGD 239,000,734.67
Paid-Up Ordinary:	SGD 239,000,734.67
CHANGES IN LEGAL NAME	
Original Name:	SHENG SIONG GROUP PTE. LTD.
Date of Change:	Jul 04, 2011 (MM/DD/YY)
Changed To:	Present Name
SHAREHOLDER(S)	

Please refer to documentary records for information.

PRINCIPALS

CORPORATE DIRECTORS

Name:	CHEE TECK KWONG PATRICK
Address:	55 CHARTWELL DRIVE SERANGOON GARDEN ESTATE 558749
Nationality:	Singapore
ID:	S0018989H
Position:	DIRECTOR
Appointment Date:	Jul 29, 2021
Name:	KO CHUAN AUN
Address:	17 JALAN HOCK CHYE 538194
Nationality:	Singapore
ID:	S1255292J
Position:	DIRECTOR
Appointment Date:	Dec 22, 2021
Name:	TAN HUAY LIM
Address:	109 TAI KENG GARDENS 535390
Address: Nationality:	
	535390
Nationality:	535390 Singapore
Nationality: ID:	535390 Singapore S2530061J
Nationality: ID: Position:	535390 Singapore S2530061J DIRECTOR
Nationality: ID: Position: Appointment Date:	535390 Singapore S2530061J DIRECTOR Dec 22, 2021
Nationality: ID: Position: Appointment Date: Name:	535390 Singapore S2530061J DIRECTOR Dec 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE
Nationality: ID: Position: Appointment Date: Name: Address:	535390 Singapore 52530061J DIRECTOR Dec 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053
Nationality: ID: Position: Appointment Date: Name: Address:	535390 Singapore 52530061J DIRECTOR Dec 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053 Singapore
Nationality: ID: Position: Appointment Date: Name: Address: Nationality: ID:	535390 Singapore 52530061J DIRECTOR DIRECTOR CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053 Singapore Singapore 57626044C
Nationality: ID: ID: Position: Appointment Date: Instruction Name: Instruction Address: Instruction Nationality: Instruction	535390 Singapore 52530061J DIRECTOR Dec 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053 Singapore Singapore DIRECTOR
Nationality: ID: Position: Appointment Date: Name: Address: Nationality: ID: Position: Appointment Date:	535390 Singapore 52530061J DIRECTOR Dec 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053 Singapore Singapore DIRECTOR Director Director Director Director Singapore Director Director
Nationality: ID: Position: Appointment Date: Mame: Address: ID: Position: Appointment Date: Mame:	535390 Singapore 52530061J DIRECTOR Direc 22, 2021 CHENG LI HUI 102 JALAN DERMAWAN HILLVIEW ESTATE 669053 Singapore Singapore DIRECTOR DIRECTOR Singapore ST626044C DIRECTOR 30 CECLI STREET #19-08 PRUDENTIAL TOWER

×

Position:	SECRETARY
Appointment Date:	Jul 24, 2020
Name:	TAN POH HONG
Address:	15 PANG SENG ROAD SENNETT ESTATE 348316
Nationality:	Singapore
ID:	S1307817C
Position:	DIRECTOR
Appointment Date:	Jan 05, 2018
Name:	TAN LING SAN
Address:	465 UPPER EAST COAST ROAD 466511
Nationality:	Singapore
ID:	S0525080C
Position:	DIRECTOR
Appointment Date:	Oct 06, 2016
Name:	LIN RUIWEN
Address:	56 PASIR RIS AVENUE PASIR RIS BEACH PARK 519721
Nationality:	Singapore
ID:	S8301777E
Position:	DIRECTOR
Appointment Date:	Apr 27, 2016
Name:	LIM HOCK ENG
Address:	56 PASIR RIS AVENUE PASIR RIS BEACH PARK 519721
Address: Nationality:	PASIR RIS BEACH PARK
	PASIR RIS BEACH PARK 519721
Nationality:	PASIR RIS BEACH PARK 519721 Singapore
Nationality: ID:	PASIR RIS BEACH PARK 519721 Singapore S1416027B
Nationality: ID: Position:	PASIR RIS BEACH PARK 519721 Singapore S1416027B DIRECTOR
Nationality: ID: Position: Appointment Date:	PASIR RIS BEACH PARK 519721 Singapore S1416027B DIRECTOR Nov 10, 2010
Nationality: ID: Position: Appointment Date: Name:	PASIR RIS BEACH PARK 519721 Singapore S1416027B DIRECTOR Nov 10, 2010 LIM HOCK CHEE 33 OLIVE ROAD CALDECOTT HILL ESTATE
Nationality: ID: Position: Appointment Date: Name: Address:	PASIR RIS BEACH PARK 519721 Singapore S1416027B DIRECTOR Nov 10, 2010 LIM HOCK CHEE 33 OLIVE ROAD CALDECOTT HILL ESTATE 298270
Nationality: ID: Position: Appointment Date: Name: Address:	PASIR RIS BEACH PARK 519721 Singapore S1416027B DIRECTOR Nov 10, 2010 LIM HOCK CHEE 33 OLIVE ROAD CALDECOTT HILL ESTATE 298270

Name:	LIM HOCK CHEE
Address:	33 OLIVE ROAD CALDECOTT HILL ESTATE 298270
Nationality:	Singapore
ID:	S1475509H
Position:	CHIEF EXECUTIVE OFFICER
Appointment Date:	Nov 10, 2010
Name:	LIM HOCK LENG
Name: Address:	LIM HOCK LENG 27 RIDOUT ROAD 248421
	27 RIDOUT ROAD
Address:	27 RIDOUT ROAD 248421
Address: Nationality:	27 RIDOUT ROAD 248421 Singapore

EXECUTIVES

Name:	Lim Hock Eng
Current Title:	Executive Chairman Director
Appointed to Present Position:	2010
Active in daily operations:	Yes

Employment History:

Period	Company Employed	Last Position Held
Unknown	C M M Marketing Management Pte Ltd	Director
1983 -	Sheng Siong Supermarket Pte Ltd	Director
Name:	Fan Ling San	

Current Title:	Vice Chairman Executive Director
Appointed to Present Position:	2016

Employment History:

Period	Company Employed	Last Position Held
2006 -	PSC Corporation	Executive Chairman

Name:	Lim Hock Chee	
Current Title:	Chief Executive Officer Director	
Appointed to Present Position:	2010	
Active in daily operations:	Yes	
mployment History:		
Period	Company Employed	Last Position Held
Unknown	C M M Marketing Management Pte Ltd	Director
Unknown	Sheng Siong Supermarket Pte Ltd	Director
Name:	Lim Hock Leng	
Current Title:	Managing Director Director	
Appointed to Present Position:	2010	
mployment History:		
Period	Company Emplo	byed
1994 -	C M M Marketing	Management Pte Ltd
Name:	Lin Rui Wen	
Year of Birth:	1983	
Current Title:	Executive Director Director	
Education:	Graduated from university in 2009 from Sciences Po Paris France Masters of Communications	
Education: Education:	from Sciences Po Paris France	ty
	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore	ty
Education:	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore	ty Last Position Held
Education: Employment History:	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore Bachelor of Economics	- -
Education: Employment History: Period	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore Bachelor of Economics Company Employed	Last Position Held
Education: Employment History: Period 2009 - 2014 2014 -	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore Bachelor of Economics Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD.	Last Position Held Manager
Education: Employment History: Period 2009 - 2014	from Sciences Po Paris France Masters of Communications Graduated from university in 2005 from Singapore Management Universit Singapore Bachelor of Economics Company Employed SHENG SIONG GROUP LTD.	Last Position Held Manager

Education:	Graduated from in 1982 from The National University of Singapore Singapore Bachelor of Accountancy		
Related Experience Since:	2000.		
mployment History:			
Period	Company Employed	Last Position Held	
1994 - 2009	RSH Limited	Chief	
1997 - 1991	Provisions Suppliers Corporation Limited	Accountant	
1982 -	KPMG LLP		
Name:	Lee Moi Hong		
Current Title:	Director Head		
Related Experience Since:	1985.		
Name:	Ho Chee Haw		
Current Title:	Director Head of Operations		
Education:	Graduated from in 1999 from Sekolah Menengah Bakri Muar Malaysia		
Education: Related Experience Since:	from Sekolah Menengah Bakri Muar		
	from Sekolah Menengah Bakri Muar Malaysia		
Related Experience Since:	from Sekolah Menengah Bakri Muar Malaysia	Last Position Held	
Related Experience Since: mployment History:	from Sekolah Menengah Bakri Muar Malaysia 1999.	Last Position Held Assistant Manager	
Related Experience Since: mployment History: Period	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed		
Related Experience Since: mployment History: Period 2003 - 2005	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD.	Assistant Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD.	Assistant Manager Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007 2012 - 2014	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD.	Assistant Manager Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007 2012 - 2014 Name:	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. Leong Weng Fong Director	Assistant Manager Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007 2012 - 2014 Name: Current Title:	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD.	Assistant Manager Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007 2012 - 2014 Name: Current Title: Related Experience Since:	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD.	Assistant Manager Manager	
Related Experience Since: mployment History: Period 2003 - 2005 2005 - 2007 2012 - 2014 Name: Current Title: Related Experience Since: mployment History:	from Sekolah Menengah Bakri Muar Malaysia 1999. Company Employed SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. SHENG SIONG GROUP LTD. Director Head of Purchasing 2000.	Assistant Manager Manager Assistant General Manager	

Name:	Chow Kee Min	
Current Title:	Director Head of Marketing	
mployment History:		
Period	Company Employed	Last Position Held
2007 -	C M M Marketing Management Pte Ltd	Assistant General Manager
2021 -	C M M Marketing Management Pte Ltd	Director
2021 -	Sheng Siong Supermarket Pte Ltd	Director
Name:	Wong Heng San	
Current Title:	Deputy General Manager	
Education:	Graduated from university in 1980 from Nanyang University Singapore Bachelor of Public Administration	
mployment History: Period	Company Employed	Last Position Held
1989 -	Singapore Trade Development Board	Director
1992 - 2007	Corporation Limited	General Manager
Name:	Woo Chee Kit	
Current Title:	Chief Information Officer	
Appointed to Present Position:	2017	
Education:	Graduated from university from Coventry University United Kingdom Honours of Technology	
mployment History:		
Period	Company Employed	Last Position Held
Period 2013 -	Company Employed SHENG SIONG GROUP LTD.	Last Position Held Manager
Period		
Period 2013 -	SHENG SIONG GROUP LTD.	Manager

Location:

Commercial area

Premises used as:

Administrative office Operations office

×

OPERATIONS

6719-0000

Engaged as holding companies

Subject operates through related companies.

EMPLOYEE(S) - CURRENT

The number of employees is undetermined.

MEDIA RELEASE	*
Date:	Feb 23, 2022
Source:	Business Times
Detail:	On 23 February 2022, Sheng Siong Group's earnings increased by 4.8 percent to \$\$66.9 million in the second half of fiscal year 2021, compared to \$\$63.8 million the previous year. However, full-year net profit declined 4.2 percent to \$\$132.8 million from \$\$138.7 million in FY2020, as sales fell 1.7 percent to \$\$1.4 billion from a high base of \$\$1.4 billion in FY2020, owing to increased demand in H1 that year due to the Covid-19 epidemic. According to the company, comparable same-store sales for the full fiscal year of FY2021 were down 4.8 percent year over year, although this was largely offset by a 2.9 percent increase from the full-year operations of five new locations that opened in FY2020. Revenue increased by 6.4 percent to \$\$688.1 million in the second quarter. This was due to the launch of three new stores in Singapore in H2 FY2020, which accounted for 23.9 percent of the increase. In August and November, respectively, a new store was launched in China, accounting for 9.7% of the sales increase. Meanwhile, H2 cost of sales increased by 3.4 percent to \$\$487.3 million.
Date:	Oct 28, 2021
Source:	Business Times
Detail:	SUPERMARKET Sheng Siong's third-quarter net profit increased 8.3% year on year to S\$34.4 million from S\$31.8 million, thanks to stronger revenue and a better sales mix that featured higher-margin goods. Revenue was S\$348.1 million, up 6.4 percent year on year from S\$327.3 million, due to Covid-induced limitations that fueled stronger demand and contributions from three new outlets that debuted last year. The mainboard-listed grocery chain operator's profits per share climbed from 2.21 Singapore cents to 2.29 cents during the quarter, according to financial data filed with the Singapore Exchange on 28 October 2021.
Date:	Jul 29, 2021
Source:	Business Times

Detail:	Sheng Siong Group, a mainboard-listed grocery operator, had a more subdued first half after a year-ago high base from a shopping frenzy when the pandemic first struck.According to unaudited financial data issued on Thursday (29 Jul 21) for the six months ending June 30, net profit fell 11.9 percent to \$\$65.9 million, while revenue fell 8.8 percent to \$\$681.7 million. Given the recent tightening of Covid-19 measures from July 22 to August 18, Sheng Siong indicated in its outlook statement that third-quarter demand could be higher year on year.However, demand is projected to decline in the second half of 2021, as government support may reduce as Singapore's Covid-19 position improves.Otherwise, Sheng Siong CEO Lim Hock Chee stated in a statement that our development plan in China is also proceeding forward, with leasing agreements signed for two more stores in Kunming set to open in the second part of the year.Despite tighter supply due to the pandemic, Mr Lim said the company is still looking for new retail space in Singapore, particularly in areas where we have yet to build a presence.Earnings per share fell to 4.39 Singapore cents for the six months, down from 4.98 cents earlier, while net asset value was \$\$0.26 per share, up from \$\$0.25 at the end of 2020. The board of directors declared an interim dividend of 3.1 cents per share, down from 3.5 cents the previous year. The books will close or August 18th, and payment will be due on August 30th.Separately, Sheng Siong has appointed Patrick Chee as an independent director to its board of directors. Mr Chee, 66, is a senior legal consultant at Withers KhattarWong, as well as a board member of china International Holdings, OneApex, MeGroup, and QAF. The books will close on August 30th.Separately, Sheng Siong has appointed for to its board of directors. Mr Chee, 66, is a senior legal consultant at Withers KhattarWong, as well as a board member of china International Holdings, OneApex, MeGroup, and QAF. The books will close on August 30th.Separately, Sheng Siong ha
Date:	Jun 09, 2021
Source:	Business Times
Detail:	SHENG Siong Group on Wednesday (9 June 21) said its subsidiary has entered into a lease agreement for its third store in Kunming, China.The supermarket operator expects the new store to be operational before the end of the third quarter of this year, it said in a bourse filing.The reta space spans about 37,800 square feet and is located at 1F Unit 101, Chun Cheng Hui Gu Phase 2 Commercial Building, Haiyuan District, Heilinpu Wuhua District Residential Office, Kunming, China.The group's 60 per cent-owned subsidiary Sheng Siong (China) Supermarket Co on June 1 signed the lease agreement with Yunnan Yingjun Commercial Operation Management Co.The new store brings the group's store count to 63 in Singapore and three in China. Sheng Siong said the new store is not expected to have a significant impact on its financial performance for the financial year ending Dec 31, 2021.Revenue from the China market was 2 per cent of the group's revenue of \$\$337.5 million for the three months ended March 31, according to the group's April 26 results announcement.However, China revenue was lower in the period compared with the year before due to the contractionary effect on Covic 19-related demand. That being said, the group noted that the two Kunming outlets are still profitable. In fiscal 2020, the China supermarkets registered a 1 per cent growth in revenue on the year. Sheng Siong (China) Supermarket Co is the group's joint venture with Kunming LuChen Group. Sheng Siong first announced the deal to form the JV in December 2014.It injected US\$6 million in cash in the venture for a 60 per cent stake in the JV at the time. Kunming LuChen holds 30 per cent, while Sheng Siong executive vice-chairman Tan Ling San owns the remaining 10 per cent. McKinsey estimates the total value of grocery retail sales to grow in the mid-single digits annually to reach up to 6.7 trillion yuan (S\$1.39 trillion) in 2022. This is in line with gross domestic product growth, the consulting firm said in its 2021 China consumer report.Shares of Sheng Siong we

SUBSIDIARY

TOTAL NUMBER OF SUBSIDIARY:	2 Approx.
D-U-N-S:	595473018
LOCATION:	SHENG SIONG SUPERMARKET PTE LTD Singapore
% OF SHARES OWNED :	100%
D-U-N-S:	628504961
LOCATION:	C M M MARKETING MANAGEMENT PTE LTD Singapore
% OF SHARES OWNED :	100%

×

CURRENCY: All amounts in this report are in local currency unless otherwise stated.

FINANCIAL INFORMATION

COMPARATIVES

Particulars	Fiscal Consolidated Dec 31, 2019 Thousands SGD	Fiscal Consolidated Dec 31, 2020 Thousands SGD	Fiscal Consolidated Dec 31, 2021 Thousands SGD
Current Assets	176,566	351,761	356,629
Current Liabilities	184,114	275,217	270,521
Working Capital	-7,548	76,544	86,108
Other Tangible Assets	356,189	340,299	382,388
Non-Current Liabilities	33,281	41,744	52,174
Tangible Net-Worth	315,360	375,099	416,322
Annual Sales	991,284	1,393,998	1,369,760
Profit After Tax	75,755	139,133	133,108
Inventory	82,166	77,911	98,383
Cash & Bank	27,433	24,179	54,172
Accounts Receivable	5,804	10,417	7,468
Fixed Assets	356,189	291,588	382,388
Accounts Payable	95,183	114,603	123,961

BALANCE SHEET

Assets	Fiscal Consolidated Dec 31, 2021 Thousands SGD
Cash	11,248
Cash & Bank	42,924
Inventory	98,383
Deposit-Short Term	192,470

739,017
416,322
-68,234
2,916
246,365
-98
235,373
52,174
48,945
3,229
270,521
27,749
929
25,381
87,501
5,000
123,961
Fiscal nsolidated ec 31, 2021 Thousands SGD
739,017
-
382,388
79,505
302,883
356,629
1,859
1,660
617

Particulars	Fiscal Consolidated Dec 31, 2019 12 Month(s) Thousands SGD	Fiscal Consolidated Dec 31, 2020 12 Month(s) Thousands SGD	Fiscal Consolidated Dec 31, 2021 12 Month(s) Thousands SGD
Revenue	991,284	1,393,998	1,369,760
Less: Cost of Sales	-724,426	-1,012,140	-976,468
Gross Profit	266,858	381,858	393,292
Operating Expenses	-183,208	-256,961	-243,171

Net Operating Profit (Loss) Before Taxation	83,650	124,897	150,121
Other Income	10,271	42,227	13,225
Less: Other Expenses	-2,014	-2,016	-2,364
Net Profit(Loss) before Tax	91,907	165,108	160,982
Income Tax	-16,152	-25,975	-27,874
Net Profit(Loss) after Tax	75,755	139,133	133,108
Net Profit After Tax & Extraordinary Items	75,755	139,133	133,108
Minority Interests	-23	-483	-275
Less: Dividends	-52,624	-79,687	-91,716
Plus (Minus) Retained Earnings (Loss) b/forward	123,177	146,285	205,248
Retained Earnings (Loss) c/forward	146,285	205,248	246,365

Accounts are audited by KPMG. Accounts are unqualified.

RATIOS

Particulars	Dec 31, 2019	Dec 31, 2020	Dec 31, 2021
GROWTH TREND			
Sales Growth (%)		40.62	-1.73
Net Profit Growth (%)		83.66	-4.33
SOLVENCY RATIOS			
Current Ratio	0.95	1.27	1.31
Quick Ratio	0.18	0.12	0.22
Total Liabilities to Net Worth (%)	68.93	84.50	77.51
EFFICIENCY RATIOS			
Collection Period (days)	2.10	2.68	1.96
Sales to Inventory (times)	12.06	17.89	13.92
PROFITABILITY RATIOS			
Return on Sales (%)	7.64	9.98	9.71
Return on Equity (%)	24.02	37.09	31.97

PARTIAL ESTIMATES

On Apr 26, 2022, the financial projections were obtained via Internet.

Projections for the 12-month period are as follows:-

Estimates as at Mar 31, 2022 (in Thousands of Singapore Dollar)

Total Current Assets	350,462.00
Total Current Liabilities	227,356.00
Total Fixed Assets	380,941.00
Total Assets	731,583.00
Total Liabilities	52,810.00
Net Worth (Tangible)	448,464.00

Consolidated Financial performance for the 3-month period ended Mar 31, 2022 was as follows.

Revenue	357,955.00 (in Thousands)
Gross Profit	102,740.00
Net Operating Profit (Loss) before Tax Type	39,923.00
Net Profit(Loss) before Tax	42,844.00
Net Profit(Loss) after Tax	35,189.00

V

APPENDICES

The information in this report was last updated on Apr 27, 2022.

D&B RATING GLOSSARY

The following ratings are available for businesses in Singapore:

D&B Rating - The D&B® Rating in Singapore consists of 2 parts, the Financial Strength Indicator and the Risk Indicator. The Financial Strength Indicator is based on either Net Worth of a current balance sheet or Paid-Up Capital. **Risk Indicator** is used in conjunction with the Financial Strength Indicator. The Risk Indicator reflects D&B's opinion of the risk associated with trading with a specific business. The table below contains the values for the D&B Rating in Singapore.

Financial Strength Indicator

Financial Strength Indicator		Range Figures in Singapore Dollar	
Net Worth	Capital	From	То
5A	5AA	90,000,000	and greater
4A	4AA	20,000,000	89,999,999
ЗА	3AA	4,000,000	19,999,999
2A	2AA	2,000,000	3,999,999
1A	1AA	1,000,000	1,999,999
A	AA	900,000	999,999
В	BB	800,000	899,999
С	СС	700,000	799,999
D	DD	600,000	699,999
E	EE	500,000	599,999

F	FF	300,000	499,999	
G	GG	100,000	299,999	
н	НН	0	99,999	
Alternate Ratings Use	d			
NQ		Out of Business: Busines	s has ceased to trade	
NB		New Business: Less than 12 months		
0		Financial Strength is undisclosed; or Assigned to companies that do not request credit in their normal activities (Bank, Brokerages, Insurance Co., Associations, Government, etc)		
Ν		Negative Net Worth		
FB		Foreign Branch	Foreign Branch	
BR		Domestic Branch		
DS		Assigned to records that require investigation before a rating can be assigned.		
Risk Indicator				
	Condition	Credit Rick	Interpretation	
Risk Indicator	Condition	Credit Risk	Interpretation	
	Condition Strong	Credit Risk Minimal risk	Interpretation Proceed with transaction - offer extended terms if required	
Risk Indicator			Proceed with transaction - offer extended terms if	
Risk Indicator	Strong	Minimal risk	Proceed with transaction - offer extended terms if required Proceed with	
Risk Indicator 1 2	Strong Good	Minimal risk Low Risk Slightly greater than	Proceed with transaction - offer extended terms if required Proceed with transaction Proceed with transaction but monitor	

CONFIDENTIALITY

CONFIDENTIALTHIS INFORMATION IS PROVIDED BY DUN & BRADSTREET SUBJECT TO THE TERMS AND CONDITIONS OF YOUR SUBSCRIPTION CONTRACT AND IS NOT TO BE DISCLOSED.

dun & bradstreet

© Rights Reserved 2022 Dun & Bradstreet. All Rights Reserved. This report, which is authorized for the exclusive use of D&B Customers, through a contract, and to be used as an instrument of business decision, contains information compiled from different sources on which D&B no control and have not been verified unless otherwise specified in this report. Dun & Bradstreet does not assume any of the user's business risks; does not guarantee the accuracy, integrity and timeliness of the information and shall not be liable in tort, contract or otherwise for any loss, damage or injury resulting from the use of this information, even if caused by Dun & Bradstreet's negligence **COPYRIGHT** © **2022 DUN & BRADSTREET.**THIS REPORT MAY NOT BE REPRODUCED IN WHOLE OR IN PART IN ANY FORM OR MANNER WHATSOEVER.